

~~CONFIDENTIAL~~ INFORMATION

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23 DEC 1952

Year-end Newsletter and Report

A belated, but none the less sincere, season's greetings and best wishes for the New Year. We trust that you share our own cautious optimism concerning progress in the job to be done as well as anticipated events for the coming year.

We have forwarded to the Senior Representative one copy of our own "Planned Economy" but if you have not seen it, there is another one in the mail for your own personal use. This should also suffice for [redacted] needs. The detailed breakdown as to project hours should not be interpreted too literally, because while many weeks of effort were put into the blueprint, we still recognize it as a "plan" only, with room in it for adjustments and flexibility. To the extent that we have anticipated the "clamorous customers", and can wave the substance of the output before them, we hope to keep them off our necks and actually make the plan work. [redacted] outfit has seen the program and seems to be most enthusiastic. Sherman Kent's group and other customers participated in its formulation also. As a final step of assessing the soundness of the program, we called in 9 Senior Consultants for a three day review and critique, among them, [redacted]. Their report is enclosed.

After sundry alarms and excursions, the rest of your colleagues are now on a firm footing as to joining you. Quite honestly, I don't think we have had any more than the normal delay. Never-the-less I would not expect them to actually be with you until February, and all will be agreeably surprised if the date is before then. [redacted] fiancée has just informed me that she has a job awaiting her which should take her over at about the same time as [redacted] departure. This was a neat trick which we were unable to accomplish through any formal channels. "Never underestimate the power of ----".

Miscellany: Bob has been substituting for [redacted] these past six weeks so he has been a rather scarce commodity around this office. He should be back full time January 1. [redacted] son was seriously injured in Korea but apparently is on the mend and even irritated that his parents should be so concerned. [redacted] is doing a six months stint with [redacted] outfit in order to organize research support for their activities, and [redacted]

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will take over from him for another six months thereafter. [REDACTED]

outfit is making sound progress in organizing for the several field operations and it looks as though the necessary, appropriate, unusual

25X1A9a coordination will be accomplished here. [REDACTED] has returned from

25X1A9a Harvard Business School and will ease into Services Division on the first of the year pending [REDACTED] retirement.

25X1A9a Please give our best to Parky, [REDACTED] and gang, Ann, and

25X1A9a [REDACTED] has been spending several days with us pending his new assignment and sends his regards.

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[REDACTED]

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